

St. Clare Hospital and Health Services
707 - 14th Street
Baraboo, WI 53913
(608) 356-1400

Type: GMS
Control: Religious Organization
Fiscal Year: 01/01/02 to 12/31/02

County: Sauk
Analysis Area: Southern (1)
Volume Group: 4

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area ¹		Volume Group ⁴		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	35.8%	57.4%	0.62	55.2%	0.65	50.4%	0.71	32.5%	1.10
Obstetrics	19.6%	39.6%	0.50	41.3%	0.47	30.6%	0.64	18.6%	1.05
Pediatrics	. %	48.0%	.	46.0%	.	22.2%	.	. %	.
Total hospital	35.2%	55.9%	0.63	54.7%	0.64	47.3%	0.74	33.7%	1.04
Average Census (Patients)									
Adult medical-surgical	19.3	30.4	0.64	31.2	0.62	16.9	1.14	17.6	1.10
Obstetrics	2.2	3.9	0.56	4.1	0.52	1.8	1.21	2.0	1.05
Pediatrics	0.0	1.8	0.00	1.6	0.00	0.1	0.00	0.0	.
Total hospital	29.5	55.4	0.53	54.3	0.54	23.1	1.28	28.3	1.04
Average Length of Stay (Days)									
Adult medical-surgical	2.9	3.9	0.72	3.7	0.77	3.4	0.85	3.3	0.86
Obstetrics	2.4	2.4	0.98	2.0	1.16	2.3	1.03	2.3	1.02
Pediatrics	.	2.4	.	3.1	.	2.1	.	.	.
Total hospital	3.3	4.3	0.77	4.3	0.77	3.5	0.96	3.7	0.89
Surgical Operations									
Inpatient	758	1,424	0.53	1,694	0.45	639	1.19	667	1.14
Outpatient	2,712	3,187	0.85	3,961	0.68	2,057	1.32	2,656	1.02
Inpatient as % of all surgeries	21.8%	30.9%	0.71	30.0%	0.73	23.7%	0.92	20.1%	1.09
Outpatient Visits									
Non-emergency visits	15,397	75,046	0.21	108,040	0.14	46,302	0.33	42,510	0.36
Emergency visits	23,425	14,086	1.66	14,024	1.67	11,109	2.11	19,400	1.21
Full-time Equivalents (FTEs)									
Administrators	32.8	14.8	2.21	13.3	2.47	10.0	3.26	32.8	1.00
Nurses, licensed	83.1	160.1	0.52	172.9	0.48	78.8	1.05	81.7	1.02
Ancillary nursing personnel	6.8	54.3	0.13	44.8	0.15	25.5	0.27	9.8	0.69
All other personnel	209.1	384.2	0.54	462.2	0.45	202.3	1.03	180.9	1.16
Total FTEs	331.7	613.5	0.54	693.1	0.48	316.6	1.05	305.1	1.09
FTEs per 100 Patient Census (Adjusted)									
Administrators	46.6	14.6	3.19	13.3	3.52	18.0	2.58	51.7	0.90
Nurses, licensed	118.3	157.9	0.75	172.8	0.68	141.5	0.84	128.8	0.92
Ancillary nursing personnel	9.7	53.6	0.18	44.8	0.22	45.8	0.21	15.4	0.63
All other personnel	297.7	378.9	0.79	462.1	0.64	363.5	0.82	285.1	1.04
Total FTEs	472.3	605.0	0.78	692.9	0.68	568.9	0.83	481.0	0.98

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	84	Health maintenance		Beds set up and staffed	0	Bassinets	8
Discharges	2,887	organization (HMO)	Yes	Discharges	0	Total births	283
Inpatient days	10,781	Preferred Provider		Inpatient days	0	Newborn days	704
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	54	2,476	7,058	35.8%	19.3	2.9
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	11	334	787	19.6%	2.2	2.4
Psychiatric	1	10	137	1,414	38.7%	3.9	10.3
Alcoholism/chemical dependency	1	5	148	1,004	55.0%	2.8	6.8
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	4	115	518	35.5%	1.4	4.5
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	32	1	32.8	Radiological services personnel	10	6	10.3
Physicians and dentists	5	4	5.8	Occupational therapists	1	1	1.6
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	43	58	66.8	Physical therapists	2	6	3.1
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	2	4	3.0
Licensed practical nurses	8	12	14.1	Recreational therapists	0	0	0.0
Ancillary nursing personnel	6	2	6.8	Psychologists	0	0	0.0
Physician assistants	1	4	2.1	Social workers	2	4	3.6
Nurse Practitioners	2	1	2.3	All other health professionals	45	55	66.3
Medical records personnel	2	1	2.7	All other personnel	53	86	92.4
Pharmacy personnel	5	0	5.0				
Clinical laboratory personnel	11	5	13.1	TOTAL	230	250	331.7

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$62,158,260	Cash and cash equivalents	\$1,308,601	Current liabilities	\$3,037,014
Less deductions	26,101,824	Net Patient receivables	5,335,082	Long-term debt	14,566,576
Net patient revenue	36,056,436	Other receivables	410,657	Other liabilities	750,698
Plus other revenue	2,231,262	Land, bldgs and equip: Net	20,387,230	Subtotal	19,161,196
Total revenue	38,287,698	Other assets	16,155,152		
Less expenses	35,754,843			Unrestricted fund balance	24,435,526
Nonoperating gains/losses	37,182	Total Assets	\$43,596,722	Total liabilities & fund balance	\$43,596,722
Net Income	\$2,570,037			Restricted fund balances	\$421,036

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 1		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$27,585,570]	44.4%	41.7%	1.07	39.1%	1.13	46.7%	0.95	44.5%	1.00
Medical Assistance [\$4,491,029]	7.2%	9.0%	0.80	6.6%	1.09	7.5%	0.96	5.7%	1.27
Commercial [\$26,386,820]	42.5%	43.2%	0.98	48.4%	0.88	39.8%	1.07	44.7%	0.95
All other [\$3,694,841]	5.9%	6.1%	0.98	5.9%	1.01	6.0%	1.00	5.1%	1.16
Deductions as % of Total Gross Patient Revenue									
Medicare [\$16,273,865]	26.2%	23.7%	1.10	20.4%	1.29	25.5%	1.03	24.9%	1.05
Medical Assistance [\$2,914,057]	4.7%	6.0%	0.79	4.2%	1.11	4.6%	1.02	3.4%	1.38
Commercial [\$5,698,343]	9.2%	9.4%	0.97	10.8%	0.85	5.6%	1.65	8.2%	1.12
Charity care [\$664,015]	1.1%	1.2%	0.88	1.3%	0.80	1.0%	1.04	0.8%	1.39
All other [\$551,544]	0.9%	1.4%	0.62	1.2%	0.71	0.6%	1.48	1.3%	0.67
Total deductions [\$26,101,824]	42.0%	41.7%	1.01	38.0%	1.11	37.3%	1.13	38.6%	1.09
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	5.8%	5.1%	1.15	9.2%	0.63	3.8%	1.55	6.5%	0.90
Net gains/losses as % of net income	1.4%	5.3%	0.27	11.7%	0.12	11.2%	0.13	11.7%	0.12
Expenses as % of Total Expenses									
Salary/fringe benefit[\$18,604,463]	52.0%	47.8%	1.09	50.0%	1.04	53.6%	0.97	55.0%	0.95
Supplies and services[\$11,863,275]	33.2%	40.5%	0.82	39.1%	0.85	33.6%	0.99	32.2%	1.03
Capital component [\$3,083,498]	8.6%	8.7%	0.99	8.2%	1.05	9.5%	0.91	8.0%	1.07
Bad debt [\$2,203,607]	6.2%	3.0%	2.06	2.7%	2.28	3.4%	1.83	4.8%	1.27
Fiscal Statistics									
Operating margin	6.6%	6.1%	1.09	5.4%	1.22	3.7%	1.80	6.5%	1.02
Total hospital profit margin	6.7%	6.4%	1.05	6.1%	1.10	4.1%	1.63	7.3%	0.92
Return on equity	10.5%	10.0%	1.05	11.5%	0.92	5.3%	2.00	12.5%	0.84
Current ratio	2.6	2.5	1.04	2.3	1.15	3.3	0.80	2.3	1.12
Days in net patient accounts receivable	54.0	57.8	0.93	62.7	0.86	59.9	0.90	.	.
Average payment period	32.9	52.6	0.63	52.0	0.63	47.3	0.70	47.1	0.70
Equity financing	56.0%	56.2%	1.00	48.3%	1.16	59.7%	0.94	49.3%	1.14
Long-term debt to equity ratio	0.6	0.5	1.26	0.8	0.78	0.4	1.52	0.8	0.79
Times interest earned	4.1	5.0	0.82	4.6	0.90	2.9	1.42	5.0	0.83
Total asset turnover	0.9	0.9	1.00	0.9	0.97	0.8	1.15	0.8	1.04
Average age of plant: years	8.7	9.5	0.91	10.3	0.85	8.7	1.00	8.8	0.99
Increase (decrease) total net patient rev . %	12.2%	.
Output gross rev (% of total gross pt. rev)	54.4%	44.1%	1.23	43.8%	1.24	57.7%	0.94	55.4%	0.98
Net Revenue Statistics									
Inpatient net revenue per discharge	\$4,893	\$7,870	0.62	\$8,404	0.58	\$5,155	0.95	\$5,013	0.98
Inpatient net revenue per day	\$1,356	\$1,834	0.74	\$1,902	0.71	\$1,472	0.92	\$1,341	1.01
Outpatient net rev per visit	\$520	\$343	1.52	\$247	2.11	\$328	1.59	\$276	1.88